Appendix 1 Capital Programme 2022/23 to 2024/25

		2022/23		2023/24				2024/25			Total		
Project Title	Total Project cost £000	Funding excluding Borrowing £000	Net project cost funded from borrowing £000	Total Project cost £000	Funding excluding Borrowing £000	Net project cost funded from borrowing £000	Total Project cost £000	Funding excluding Borrowing £000	Net project cost funded from borrowin g £000	Total Project cost £000	Funding excluding Borrowing £000	Net project cost funded from borrowing £000	Governance Board
Resources and Commercial Directorate													
Digital Improvements Programme	400	0	400	600	0	600	0	0	0	1,000	0	1 000	IT Capital Board
Enterprise Resources Planning TT	650	0	650	000	0	000					0		IT Capital Board
Ongoing ICT Refresh and Enhancements	1,000	0		1,000	0	1,000					0		IT Capital Board
Devolved IT Applications	500	0	500	250	0	250	0		0	2,000 750	0		
Devolved IT Applications	500	0	500	∠50	0	250	0	0	0	750	0	750	IT Capital Board
New Council Head Office refit – Flexible Futures							750	0	750	750	0	750	IT Capital Board
My Harrow Account upgrade							150		150	150	0	150	IT Capital Board
Ongoing ICT Refresh - to include core Network upgrade and							1,500	0	1,500	1,500	0	1 500	IT Capital Board
Migration of remaining azure applications into SaaS.							1,300	0	1,300	1,500	0	1,300	11 Capital Boald
Ongoing ICT refresh - to cover improvements and refresh of													
cyber security, rolling device and peripheral refresh of IT							1,150	0	1,150	1,150	0	1,150	IT Capital Board
equipment (W10/O365 & Sharepoint)													
Total Resources and Commercial Directorate	2,550	0	2,550	1,850	0	1,850	3,550	0	3,550	7,950	0	7,950	
Public Health:													
Public Health - HPCF	0	0	0	0	0	0	0	0	0	0	0	0	
Total Public Health	0	0	0	0	0	0	0	0	0	0	0	0	
Schools:	0	0	0	0	0	0	0	0	0				
Secondary Expansion	0	0	0	9,071	9,071	0	0	0	0	9,071	9,071		Education Services Management Team
Schools Capital Maintenance	2,000	2,000	0	0	0	0	0	0	0	2,000	2,000	0	Education Services Management Team
Total Schools	2,000	2,000	0	9,071	9,071	0	0	0	0	11,071	11,071	0	
Total People's Directorate	2,000	2,000	0	9,071	9,071	0	0	0	0	11,071	11,071	0	
Community Directorate	0	0		0	0		0	0	0				
Commissioning and Environment:													

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High Priority Planned Works - Corporate Sites To continue the programme of investment to undertake essential improvements across the Corporate Estate to ensure that properties in a safe and appropriate condition and comply with appropriate statutory, regulatory and corporate standards.	650	0	650	650	0	650	650	0	650	1,950	0	1,950	Contracts Board
Parks Infrastructure On-going programme to address areas of deterioration and improve existing facilities and provide safe access for users.	350	0	350	350	0	350	350	0	350	1,050	0	1,050	Contracts Board
CA Site Infrastructure On-going maintenance programme to the Civic Amenity site to ensure it provides a safe and secure environment in which to operate its business and continue to meet the needs of staff and users.	75	0	75	75	0	75	75	0	75	225	0	225	Contracts Board
Green Grid Programme - BCIL funded Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces.	150	150	0	150	150	0	150	150	0	450	450	0	Contracts Board
Highways Programme To deliver the highways programme of investment and undertake essential structural maintenance to the highway asset.	6,000	0	6,000	5,500	0	5,500	6,000	0	6,000	17,500	0	17,500	Contracts Board
Flood Defence & Highways Drainage -BCIL funded To deliver the flood defence and alleviation programme of investment and implement schemes that minimise the risk of flooding from approximately 80kms of rivers and watercourses in the borough, and the highways drainage programme of investment and implement schemes in 15 critical drainage areas identified in the Council's Surface Water Management Plan.	500	500	0	500	500	0	500	500	0	1,500	1,500	0	Contracts Board
Street Lighting Programme To continue the street lighting programme of investment, which includes upgrading life expired street lighting columns and replacing conventional lanterns for more energy efficient LED lanterns	1,500	0	1,500	1,500	0	1,500	2,000	0	2,000	5,000	0	5,000	Contracts Board

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Local Implementation Plan (LIP) including Parking Management Programme To deliver the transport projects and initiatives set out in the third Transport Local Implementation Plan (LIP) programme of investment for 2020/21 - 2022/23. A Parking Management Programme to implement controlled parking schemes and restrictions is funded by Harrow Capital and supports the delivery of the LIP.	1,691	1,391	300	1,691	1,391	300	1,691	1,391	300	5,073	4,173	900	Contracts Board
Wealdstone Future High Street Fund (FHSF): An in principle offer of £7.449m has been secured from the MHCLG for a number of capital projects in the town centre. Confirmation of funding will be received by the council in March 2021. The funding will be used to deliver various infrastructure iinvestments. BCIL match funding of £1.76m.	4,500	4,500	0	3,209	3,209	0	0	0	0	7,709	7,709	0	Contracts Board
Vehicle Procurement Vehicles replacement programme The proposed capital investment assumes vehicles are replaced on a like for like basis (i.e. primarily diesel fuel). Should a decision on alternative fuel vehicles be made, the cost would be considerably more. A wider discussion is required to develop a Fleet Strategy to contribute towards carbon neutrality targets and how the costs of decarbonising the fleet can be funded.	136	0	136	2,731	0	2,731	2,086	0	2,086	4,953	0	4,953	Contracts Board
Climate Emergency - Energy emissions reduction measures	250	250	0	500	500	0	500	500	0	1,250	1,250	0	Contracts Board
Breakspear Crematorium - Replacement of 3 cremators The facility is shared between Harrow and Hillington, with Harrow owning 1/3rd of the share. The existing cremators are reaching the end of useful life and will require replacement. Harrow will be responsible for 1/3rd of the investment cost.	0	0	0	0	0	0	700	0	700	700	0	700	Contracts Board
Total Environment	15,802	6,791	9,011	16,856	5,750	11,106	14,702	2,541	12,161	47,360	15,082	32,278	
Total Cultural Services	200	0	200	170	0	170	170	0	170	540	0	540	
Housing General Fund:													

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Disabled Facilities Grants	1,722	1,722	0	1,722	1,722	0	1,722	1,722	0	5,166	5,166	0	Housing Contracts Board
Empty Property Grants	120	0	120	120	0	120	120	0	120	360	0	360	Housing Contracts Board
Property Acquisition Programme - 2021/22 onwards assume 15 x £396k ea, round up to £5.950k p.a based on empirical purchase profile Financing : Can no longer use RTB 1-4-1 receipts due to changes in legislation.	5,950	0	5,950	5,950	0	5,950	0	0	0	11,900	0	11,900	Housing Contracts Board
Total Housing General Fund	7,792	1,722	6,070	7,792	1,722	6,070	1,842	1,722	120	17,426	5,166	12,260	
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Regeneration, Enterprise and Planning:													
Harrow High Street Fund To improve cycling and walking infrastructure and high street improvement works. £3.65m to be funded from BCIL.	1,600	1,100	500	1,500	1,000	500	0	0	0	3,100	2,100	1,000	Contracts Board
Harrow High Street Fund - Phase 2 (2024/25 to 2026/27) To deliver public realm and creative placemaking improvements to the following district centres: Harrow Weald, Kenton, Pinner and Stanmore. The programme aims to improve the public realm and use a series of measures to help strengthen a sense of place in those centres. This includes: Festive Lights, Feature Lights, Greening (including trees and sustainable urban drainage systems), Copenhagen Crossings, Gateway Features (Wayfinding), Street Furniture such as benches and bins.	0	0	0	0	0	0	1,000	1,000	0	1,000	1,000	0	Contracts Board
Neighbourhood CIL funded projects	500	500	0	500	500	0	500	500	0	1,500	1,500	0	Contracts Board
Regeneration - 'Investment in 3 core sites	6,610	0	6,610	1,915	0	1,915	0	0	0	8,525	0	8,525	
				0	0	_		ŭ	0				
Total Regeneration, Enterprise and Planning	8,710	1,600	7,110	3,915	1,500	2,415	1,500	1,500	0	14,125	4,600	9,525	
Total Community Directorate	32,504	10,113	22,391	28,733	8,972	19,761	18,214	5,763	12,451	79,451	24,848	54,603	
Total General Fund	37,055	12,114	24,941	39,654	18,043	21,611	21,764	5,763	16,001	98,472	35,919	62,553	
Housing Revenue Account													

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Planned Investment Programme	10,273	10,273	0	10,273	10,273	0	10,273	10,273	0	30,819	30,819	0	Housing Contracts Board
Housing IT Scheme	179	179	0	0	0	0	0	0	0	179	179	0	Housing Contracts Board
Grange Farm phase 1	2,505	2,505	0	0	0	0	0	0	0	2,505	2,505	0	Housing Regeneration Board
Grange Farm phase 2	2,268	1,860	408	10,022	583	9,439	12,756	4,800	7,956	25,046	7,243	17,803	Housing Regeneration Board
Grange Farm phase 3	312	312	0	312	312	0	429	429	0	1,053	1,053	0	Housing Regeneration Board
Grange Farm Infrastructure and Costs	4,878	0	4,878	1,465	0	1,465	691	0	691	7,034	0	7,034	
Building Council Homes For Londoners'	13,709	13,709	0	47,848	11,020	36,828	20,168	8,140	12,028	81,725	32,869	48,856	Housing Regeneration Board
Total HRA	34,124	28,838	5,286	69,920	22,188	47,732	44,317	23,642	20,675	148,361	74,668	73,693	
Total General Fund + HRA	71,179	40,952	30,227	109,574	40,231	69,343	66,081	29,405	36,676	246,833	110,587	136,246	